

JIM MILES, ESQ.
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DEGREES: **UNIVERSITY OF DENVER COLLEGE OF LAW**
Juris Doctorate, *Order of St. Ives*, May 1996

TULANE UNIVERSITY, New Orleans, LA
Bachelor of Arts (English and History), *cum laude*, May 1992

EXPERIENCE: **GREENBERG TRAUIG LLP**, Denver, CO and Phoenix, AZ
Emphasizing mergers and acquisitions, start-ups, commercial transactions, government relations, regulatory compliance, and business planning. Clients include ambulatory surgery centers, assisted living facilities, community health centers, hospices, hospitals, pharmacies, physician practice groups, skilled nursing facilities, and other health care providers.
August 2018 – Present

HUSCH BLACKWELL LLP, Denver, CO and Phoenix, AZ
Equity Partner
Emphasizing mergers and acquisitions, compliance, governmental relations, and business planning for healthcare organizations and healthcare professionals.
July 2014 – July 2018

MILES & PETERS, PC, Denver, CO and Phoenix, AZ Shareholder
Emphasizing mergers and acquisitions, compliance, governmental relations, and business planning for healthcare organizations and healthcare professionals.
June 1999 - June 2014

UNITED STATES DISTRICT COURT FOR THE DISTRICT OF COLORADO, Denver, CO
Law Clerk to the Honorable Lewis T. Babcock
Conducted legal research for civil and criminal cases. Attended trials, hearings, and chamber conferences. Drafted memoranda, orders, and published opinions.
December 1997 - June 1999

PUBLIC EMPLOYEES' RETIREMENT ASSOCIATION OF COLORADO, Denver, CO
Investments Division Intern
Assisted investment analysts in their evaluation of equities, venture capital funds, leveraged buyout funds, investment contracts, and real property. Negotiated software licensing agreements.
August 1995 - December 1995

COLORADO COURT OF APPEALS, Denver, CO
Judicial Intern to the Honorable Leonard P. Plank
Researched legal issues for criminal and civil appeals. Drafted bench memoranda, judicial orders, and judicial opinions. Attended oral arguments.
May 1995 - August 1995

NATIONAL WILDLIFE RESEARCH CENTER, Denver, CO
Writer
Developed, wrote, and edited an international wildlife research newsletter with a circulation of 5,000. Responded to inquiries from the press, federal and state legislators, and special interest groups.
June 1992 - August 1993

AWARDS: *Best Lawyers in America* – Health Law, 2012 – Present
Best Lawyers in America – Denver Area Healthcare “Lawyer of the Year,” 2016
Super Lawyers – Health Law, 2014 – Present
5280 Magazine Top Lawyers – Health Law, 2014 – Present
The Ambulatory M&A Advisor, Top Healthcare Transaction Lawyer, 2015 – Present

BAR ADMISSIONS: Colorado, 1996

United States District Court for the District of Colorado, 1996

Arizona, 2010

United States District Court for the District of Arizona, 2017

APPOINTMENTS:

Adjunct Professor of Bioethics, University of Colorado School of Law (2017 - Present)

Panel Counsel for Physician Contracting, Colorado Physician Insurance Company (COPIC) (2010 - Present)

Panel Counsel for Physician Contracting, Colorado Academy of Family Physicians (2016 - Present)

Special Assistant Attorney General, State of Colorado (2010 - 2011)

AFFILIATIONS:

Chair, Colorado Bar Association Health Law Section (2015 - 2016)

Member, Executive Council, Colorado Bar Association Health Law Section (2011 - Present)

Vice Chair, American Health Lawyers Association, Post-Acute Care Practice Group (2004 - 2007)

Member, American Health Lawyers Association, Hospitals and Health Systems Practice Group, Physician Organizations Practice Group, Fraud and Abuse Practice Group, and Long-Term Care, Senior Housing, In-Home Care, and Rehabilitation Practice Group (2001 - Present)

Member, American Bar Association, Health Law Section, Long Term Care Task Force (2014 - Present)

Member, ACO Task Force, American Health Care Association (2013 - 2015)

Member, Health Information Technology Task Force, National Center for Assisted Living (2013 - 2015)

Member, Healthcare Financial Management Association (2008 - 2017)

Member, American Medical Spa Association (2013 - 2015)

Member, Colorado Health Care Association (1996 - Present)

Member, Arizona Health Care Association (2010 - Present)

Member, Colorado Ambulatory Surgery Center Association (2010 - Present)

Member, Colorado CPR Directives Task Force (2008 - 2010)

Member, Colorado Advance Directives Consortium (2007 - 2014)

Board Member, Halcyon Hospice (2018 - Present)

Board Member, Senior Housing Options (2011 - 2015)

Board Member, Alpine Hospice / Colorado Hospice (2010 - 2012)

Board Member, Community Living Alternatives, Inc. (2000 - 2009)

Volunteer Attorney, Metro Denver Volunteer Lawyers *Pro Bono* Program (1999 - 2007)

PUBLICATIONS:

Managed Care Legal Playbook, American Health Care Association (2018), Co-Author

Medicare Advantage Contracting Toolkit, American Health Care Association (2014), Co-Author

Corporate Practice of Medicine Doctrine – A 50-State Survey, American Health Lawyers Association (2014), Author and Co-Author, Chapters for the States of Alaska, Colorado, Hawaii, and Wyoming

State Healthcare Privacy Law Survey, American Health Lawyers Association (2013), Author and Co-Author, Chapters for the States of Colorado, Montana, Nevada, Utah, and Wyoming

Licensure and Certification Requirements – A 50-State Survey, American Health Lawyers Association (2009), Author, Chapters for the States of Colorado, Wyoming, Utah, New Mexico, and Montana

The Long-Term Care Handbook: Regulatory, Operational & Financial Guideposts, American Health Lawyers Association (2006), Co-Editor

Clarifying Provider Liability for Employee Abuse and Neglect of Patients Under the Social Security Act, LTC ADVISOR (Winter 2002)

Medical Device Reports Raise Red Flag, PROVIDER MAGAZINE (January 1997)

PRESENTATIONS:

Medicaid Managed Care Contracting, sponsored by American Health Lawyers Association, February 2019, Phoenix, AZ

Medicaid Managed Care Contracting, sponsored by Colorado Health Care Association, February 2019, Lone Tree, CO

Legal Update for Ambulatory Surgery Centers, sponsored by Colorado Ambulatory Surgery Center Association, June 2018, Denver, CO

Legal Update, sponsored by Colorado Health Care Association, May 2018, Lone Tree, CO

Legal Update for Ambulatory Surgery Centers, sponsored by Colorado Ambulatory Surgery Center Association, June 2017, Denver, CO

Cannabis in Senior Care and Housing, sponsored by American Health Lawyers Association, February 2017, San Diego, CA

Health Care Law Update, sponsored by Colorado Ambulatory Surgery Center Association, June 2016, Keystone, CO

Emerging Trends in the Healthcare Marketplace, co-presented with Pinnacle Healthcare Consulting, sponsored by Denver Metro Chamber of Commerce, May 2016, Denver, CO

Medicaid Managed Care Contracting, sponsored by American Bar Association, January 2016, Vail, CO

Medicaid Managed Care Contracting, sponsored by New Mexico Bar Association, November 2015, Albuquerque, NM

Regulatory Aspects of Healthcare Real Estate, Including Fair Market Valuations, Husch Blackwell Healthcare Real Estate Symposium, October 2015, Denver, CO

New Issues in Buying and Selling LTC Facilities: How Changes in Reimbursement Models and Increased Focus on Quality Measures Affect Transactions and What to Do About It, sponsored by American Health Lawyers Association, September 2015, National Webinar

Post-Acute Provider Networks, sponsored by Iowa Health Care Association, August 2015, Iowa Webinar

Hot Topics in Health Care, sponsored by Arizona Health Care Association, August 2015, Phoenix, AZ

Effective Compliance Programs for Physician Practice Groups, sponsored by Pueblo Health Care, August 2015, Pueblo, CO

Legal Update for Ambulatory Surgery Centers, sponsored by Colorado Ambulatory Surgery Center Association, June 2015, Denver, CO

Bundled Payments and Accountable Care Organizations, sponsored by Colorado Health Care Association, June 2015, Vail, CO

Managed Care Contracting, sponsored by Kansas Health Care Association, May 2015, Lawrence, KS

Medicaid Managed Care, sponsored by American Health Care Association, March 2015, Fort Lauderdale, FL

Contracting with ACOs and Narrow Network Plans, sponsored by Colorado Health Care Association, September 2014, Denver, CO

Legal Update, sponsored by Arizona Health Care Association, September 2014, Phoenix, AZ

Regulatory Risks of Stem Cell Treatments, sponsored by Colorado Bar Association Health Law Section, October 2013, Denver, CO

Risk Areas for Hospice Providers – OIG Enforcement, sponsored by Colorado Center for Hospice and Palliative Care, October 2013, Keystone, CO

Legal and Financial Structures for Integration of Acute Care, Post-Acute Care, and Physicians, sponsored by Health Care Compliance Association, September 2013, Overland Park, KS

Drawing Value from Post-Acute Providers in an Accountable Care Model, September 2013, National Webinar

Provider Networks: Their Value and Role in Post-Acute Care, sponsored by Colorado Health Care Association, September 2013, Denver, CO

ACO Contracting and Quality Initiatives, sponsored by Colorado Health Care Association, August 2013, Denver, CO

Health Care Reform Update for Home Health Agencies, sponsored by Arizona Association of Home Care, June 2013, Tempe, AZ

Strategies for Responding to Medicaid Managed Care and Privatization, sponsored by Rhode Island Health Care Association, May 2013, Warwick, RI

Important Legal Issues for Ambulatory Surgery Centers, sponsored by Colorado Ambulatory Surgery Center Association, May 2013, Denver, CO

Legal Update, sponsored by Arizona Health Care Association, April 2013, Phoenix, AZ

Physician Contracting, sponsored by Colorado Physician's Insurance Company (COPIC), March 2013, Denver, CO

Physician Contracting – Legal and Operational Considerations, sponsored by American Health Lawyers Association, February 2013, Austin, TX

Mandatory Compliance Programs for Long Term Care Facilities, sponsored by Arizona Health Care Association, January 2013, Phoenix, AZ

The New Elements of Mandatory Compliance Programs for Skilled Nursing Facilities, sponsored by Colorado Health Care Association, Kindred Healthcare, Silverchair Learning Systems, and The Polaris Group, November 2012, Denver, CO

Physician Contracting, sponsored by Fort Collins Family Medicine Residency Program, October 2012, Fort Collins, CO

Physician Integration with Long Term Care, sponsored by American Health Care Association, October 2012, Tampa, FL

RAC, ZPIC, MIC, and Other Audits, co-presented with Donna Kellow, CNS, Colorado Department of Health Care Policy and Financing, sponsored by Colorado Behavioral Health Council, September 2012, Breckenridge, CO

Update on Federal Health Care Reform, Accountable Care Organizations, Bundled Payments, Tiering, and Referenced-Based Pricing Initiatives, sponsored by Arizona Health Care Association, September 2012, Phoenix, AZ

Update on Federal and State Health Care Reform, sponsored by Colorado Health Care Association, September 2012, Colorado Springs, CO

Legal and Financial Structures for Integration of Acute Care, Post-Acute Care, and Physicians, sponsored by Arizona Health Care Association, August 2012, Prescott, AZ

Legal and Financial Structures for Integration of Acute Care, Post-Acute Care, and Physicians, sponsored by Colorado Health Care Association, May 2012, Beaver Creek, CO

Physician Contracting, sponsored by Colorado Physician's Insurance Company (COPIC), April 2012, Grand Junction, CO

Legal and Financial Structures for Integration of Acute Care, Post-Acute Care, and Physicians, sponsored by Arizona Health Care Association, April 2012, Prescott, AZ

Legal, Insurance, and Payor Contracting Issues for Ambulatory Surgery Centers, sponsored by Colorado Ambulatory Surgery Center Association, April 2012, Denver, CO

Legal and Financial Structures for Integration of Acute Care, Post-Acute Care, and Physicians, sponsored by American Health Lawyers Association, February 2012, Phoenix, AZ

Physician Integration, sponsored by American Health Lawyers Association, February 2012, Orlando, FL

Federal and State Health Care Reform, sponsored by Colorado Mental Health Institute at Pueblo, January 2012, Pueblo, CO

Strategies for Preparing for, and Responding to, RAC, ZPIC, MAC, and Other Audits, sponsored by MEG Consulting, February 2012, Aurora, CO

Physician Contracting, sponsored by Colorado Physician's Insurance Company (COPIC), November 2011, Fort Collins, CO

Physician Practice Closure, sponsored by Physician Health Partners, October 2011, Lakewood, CO
An Update on Federal Compliance Program Initiatives, sponsored by National Association for the Support of Long Term Care, September 2011, Las Vegas, NV

Federal and State Health Care Reform Update, sponsored by Colorado Health Care Association, September 2011, Denver, CO

Mandatory Compliance Programs: Guidance for Physician Practice Groups, sponsored by Colorado Medical Group Management Association, July 2011, Colorado Webinar

Effective Compliance Programs for the Long Term Care Provider, sponsored by Colorado Health Care Association, June 2011, Colorado Webinar

Federal and State Health Care Reform: Effects on Physician Group Operations and Transactions, sponsored by Colorado Medical Group Management Association, May 2011, Colorado Springs, CO

National Health Care Reform: Effects on LTC Operations and Transactions, sponsored by Colorado Health Care Association, May 2011, Beaver Creek, CO

Federal and State Health Care Reform: Effects on ASC Operations and Transactions, sponsored by Colorado Ambulatory Surgery Center Association, April 2011, Denver, CO

National Health Care Reform: Effects on LTC Operations and Transactions, sponsored by American Health Care Association, March 2011, New Orleans, LA

National Health Care Reform: Effects on LTC Operations and Transactions, sponsored by American Health Lawyers Association, February 2011, San Diego, CA

Compliance Programs for Small Group Physician Practices, sponsored by Pueblo Healthcare, December 2010, Pueblo, CO

Wealth Preservation for Physicians and Their Practice Entities, sponsored by Pinnacle Healthcare Consulting, October 2010, Denver, CO

Integrative Medicine in the Long Term Care Setting, co-presented with Julianne Garrison, MD, sponsored by Colorado Health Care Association, September 2010, Denver, CO

Emergency Preparedness Challenges in LTC and Assisted Living, co-presented with Stan Szpytek, President, Fire and Life-Safety, Inc., Susan Black, NHA, Exempla Colorado Lutheran, and Randy Kuykendall, Director of EMS Services, Colorado Department of Public Health and Environment, sponsored by Colorado Health Care Association, September 2010, Denver, CO

Business and Legal Implications of Federal Health Care Reform, sponsored by Arizona Health Care Association, August 2010, Scottsdale, AZ

Federal and State Health Care Reform for Physician Groups, sponsored by Pueblo Healthcare, June 2010, Pueblo, CO

Federal and State Health Care Reform for Long Term Care Providers, sponsored by the Colorado Health Care Association, June 2010, Lone Tree, CO

An Update on Region C RAC Activity and Successful Appeals Strategies, co-sponsored by Healthcare Financial Management Association (Colorado Chapter) and Colorado Bar Association (Health Law Subsection), February 2010, Denver, CO

Preventing Medicare Fraud and Abuse, the Federal Stark and Anti-Kickback Laws, the OIG Work Plan for 2010, and RAC Audits, sponsored by the MEG Associates Consulting Group (a Home Health Agency consulting group), February 2010, Denver, CO

Medicare Recovery Audit Contractor (RAC) Audits, sponsored by Pueblo Healthcare, October 2009, Pueblo, CO

Medicare Recovery Audit Contractor (RAC) Audits, sponsored by Colorado Health Care Association, September 2009, Colorado Springs, CO

Health Care Compliance Program Initiatives, sponsored by Mount St. Rafael Hospital, June 2009, Trinidad, CO

Integrative Medicine in the Long Term Care Setting, sponsored by Progressive Health Center and Colorado Health Care Association, May 2009, Vail, CO

Employment Law Update, sponsored by Pueblo Healthcare, May 2009, Pueblo, CO

Long Term Care Facilities Administration, sponsored by Colorado Health Care Association, January 2009, Denver, CO

Risks Not Insured Under the Federal Tort Claims Act, sponsored by Wyoming Primary Care Association, October 2008, Casper, WY

The Patient's Right to Refuse Care, sponsored by Piñon Management Ethics Committee, August 2008, Lakewood, CO

Legislative and Reimbursement Update for Physicians, sponsored by Pueblo Healthcare, May 2008, Pueblo, CO

The Deficit Reduction Act of 2005, separate sessions sponsored by Colorado Health Care Association, Columbine Health Services, and Piñon Management, May and June 2006, Vail, Fort Collins, and Arvada, CO

The Crossroads of Ethics with Legal and Patient Advocacy, sponsored by Colorado Medical Directors' Association and Colorado Department of Public Health and Environment, April 2006, Denver, CO

COR Status in Colorado: Preventive Legal Strategies, sponsored by Colorado Health Care Association and Clear Creek Care Center, February 2006, Wheat Ridge, CO

Colorado Privacy Laws Summary and the Duty to Warn Third Parties, sponsored by Larimer Center for Mental Health, November 2004, Fort Collins, CO

Long Term Care Legal Update, sponsored by Colorado Health Care Association, September 2005, Colorado Springs, CO

Physician Practice Reimbursement Strategies, sponsored by Pueblo Healthcare and Parkview Hospital, July 2005, Pueblo, CO

Who is Responsible for Outcomes When the Patient Refuses Care?, sponsored by Colorado Medical Directors' Association and Colorado Department of Public Health and Environment, April 2005, Englewood, CO

HIPAA Privacy Standards and Federal Alcohol and Drug Abuse Treatment Facility Regulations: Removing Barriers to Care Through Joint Notices and Consents, sponsored by Health District of Northern Larimer County, April 2005, Fort Collins, CO

How the New Wage and Hour Regulations Will Affect the Health Care Industry, 2004 Annual Primary Care Conference, sponsored by Northwest Regional Primary Care Association, Community Health Association of Mountain / Plains States, Health Resources Services Administration's Bureau of Primary Health Care, and National Association of Community Health Centers, October 2004, Salt Lake City, UT

Hot Legal Topics for Continuing Medical Education, sponsored by Colorado Alliance for Continuing Medical Education, August 2004, Copper Mountain, CO

Off-Label Drug Use, sponsored by AstraZeneca Pharmaceuticals, May 2004, Denver, CO

Stark / Anti-Kickback Update, sponsored by Parkview Medical Center, April 2004, Pueblo, CO

Successful Strategies for Hiring, Disciplining, and Terminating Employees, sponsored by Community Health Association of Mountain / Plains States and Clinical Directors Network, March 2004, 7-State Webinar

2003 Case Law Update, sponsored by American Health Lawyers Association, February 2004, Orlando, FL

Key Legal Areas in Long Term Care, co-presented with Darrell Zurovec, Esq. of Sava Senior Care, sponsored by American Health Lawyers Association, February 2004, Orlando, FL

HIPAA Privacy and Security Open House, sponsored by Colorado Health Care Association, December 2004, Denver and Pueblo, CO

HIPAA – Introduction to Security Standards, sponsored by Colorado Health Care Association, December 2003, Denver and Pueblo, CO

HIPAA – Latest Strategies for Compliance, sponsored by Centennial Area Health Education Center, October 2003, Greeley, CO

Employment Law Update, 2003 Annual Primary Care Conference, sponsored by Northwest Regional Primary Care Association, Community Health Association of Mountain / Plains States, Health Resources Services Administration's Bureau of Primary Health Care, and National Association of Community Health Centers, October 2003, Portland, OR

Document Preservation and Destruction, Colorado Health Care Association Annual Conference and Exposition, September 2003, Denver, CO

Physician Practice Reimbursement Strategies, sponsored by Pueblo Healthcare and Parkview Hospital, August 2003, Pueblo, CO

Legal Aspects of Quality Assessment and Assurance Programs, sponsored by Colorado Health Care Association, Kindred Healthcare, and Life Care Centers of America, June 2003, Pueblo and Denver, CO

The HIPAA Privacy Regulations – Executive Summary for Psychiatrists and Psychologists, sponsored by Colorado Mental Health Institute at Pueblo and AstraZeneca Pharmaceuticals, April 2003, Pueblo, CO

2002 Case Law Update, sponsored by the American Health Lawyers Association, American Association of Homes and Services for the Aging, and American Health Care Association, February 2003, Phoenix, AZ

Implementation of a HIPAA Privacy Regulation Compliance Program, sponsored by Pueblo Healthcare and Parkview Hospital, December 2002, Pueblo, CO

Employment Law Update, 2002 Annual Primary Care Conference, sponsored by Community Health Association of Mountain / Plains States, Northwest Regional Primary Care Association, Health Resources Services Administration's Bureau of Primary Health Care, and National Association of Community Health Centers, October 2002, Westminster, CO

Implementation of a HIPAA Privacy Regulation Compliance Program, Wyoming Health Care Association Annual Conference, September 2002, Cheyenne, WY

HIPAA Privacy Regulation Compliance – Business Associates 101, Colorado Health Care Association Annual Conference and Exposition, September 2002, Denver, CO

Employment Law Update, sponsored by Pueblo Healthcare and Parkview Hospital, August 2002, Pueblo, CO

Civil Liability – Recent Developments and Trends, co-presented with Colorado Department of Health Care Policy and Financing and The Law Offices of John Holland, PC, sponsored by Colorado Health Care Association, Spring 2002, Denver, CO

The OIG's 2001 Work Plan: Application to the Long Term Care Community, 13th Annual Spring Conference for Skilled Nursing Facility Owners, Administrators, and Directors of Nursing Services, sponsored by Colorado Health Care Association, Spring 2001, Estes Park, CO

Small Physician Practice Group Compliance Programs, co-presented with Baird, Kurtz & Dobson, CPAs, sponsored by Pueblo Healthcare, Spring 2001, Pueblo, CO

Basic Labor and Employment Law Issues, sponsored by Colorado Health Care Association, December 2000, Denver, CO

Basic Legal Principles for Board Members, 2000 Annual Primary Care Conference, sponsored by Community Health Association of Mountain / Plains States, Northwest Regional Primary Care Association, Bureau of Primary Health Care, and Healthcare for the Homeless Program, October 2000, Denver, CO

The Regulatory Environment of Long-Term Care, sponsored by Naropa University, October 2000, Boulder, CO

Confidentiality of Medical Information, sponsored by Colorado Health Care Association, September 2000, Denver, CO

Confidentiality Aspects of the Health Insurance Portability and Accountability Act of 1996, sponsored by Colorado Health Care Association, May 2000, Estes Park, CO

New Developments in Survey, Certification, and Enforcement, sponsored by Colorado Department of Public Health and Environment and Colorado Health Care Association, March 2000, Denver, CO

The Regulatory Environment of Long-Term Care, sponsored by Naropa University, October 1999, Boulder, CO

Employment Law Issues, sponsored by Naropa University, September 1997, Boulder, CO

Judicial and Alternative Dispute Resolution Systems, sponsored by Naropa University, September 1997, Boulder, CO